edit

n today's digital times, consumers trust their

peers more than tra-

ditional advertising and

influencer marketing has

emerged as a powerful tool

in brand building. Propagan-

da is now called 'toolkit' in

our country after a 22-year-

old Disha Ravi was arrested

two years back for allegedly

editing and sharing a docu-

ment in support of protest-

ing farmers. We just heard of

a minister claiming a 'toolkit'

by another minister to de-

fame the government. The

Chief Minister some time

back claimed a 'toolkit' to

target him by making base-

less allegations on him and

A 'toolkit' is now found in

the tourism sector of Goa.

The December holiday sea-

son is normally a barometer

of Goa's tourism and though

his wife.

O HERALDO

O HERALDO

Exploitation of workforce in the name of progress

n recent times, a troubling narrative has emerged from the upper echelons of corporate India, where some CEOs are advocating for an alarming work culture that demands 90-hour work weeks, often without a single day off. This push for relentless productivity raises a critical question: at what cost does this ambition come? The voices of the workers, who are the backbone of our economy, are increasingly drowned out by the rhetoric of those who have long since forgotten the realities of the workforce.

The notion that working longer hours equates to greater success is not only misguided but also dangerously exploitative. Figures like Bhavish Aggarwal, who dismiss holidays as a Western concept, and SN Subramanyan, who expresses regret over not being able to make employees work on Sundays, exemplify a growing trend among corporate leaders who seem disconnected from the lives of their employees. Their comments trivialise the struggles of countless workers who are already stretched thin, often juggling multiple jobs just to make ends meet.

The stark reality is that while corporate profits have soared—quadrupling in recent years—employee salaries have stagnated. A recent survey by FICCI highlights this disparity, revealing that while corporate profits have reached their highest levels in 15 years, the average salary increase for workers has barely kept pace with inflation. This disconnect is not merely a statistic; it reflects a broader trend of underemployment and wage stagnation that is crippling the middle class and the working poor.

As we delve deeper into

this issue, it becomes ev-

ident that the demand

for longer working hours

is not accompanied by a

corresponding increase

in compensation. The av-

erage salary of a worker

in a company like Larsen

& Toubro is a staggering

534 times less than that

of its CEO, who earns Rs

51 crore annually. This

raises an uncomfortable

question: how can we

expect employees to sac-

rifice their personal lives

and well-being for the

sake of corporate ambi-

tion when their contribu-

tions are not adequately

The majority of employees in India are either contractbased or temporary, often receiving meagre wages that barely cover their basic needs. The trend of extracting maximum work for minimum pay is not just a corporate strategy; it is a systemic issue that has been exacerbated by weakened labour laws and a lack of social security for workers

recognised or rewarded?

Moreover, the narrative that equates hard work with success ignores the harsh realities faced by many workers. The majority of employees in India are either contract-based or temporary, often receiving meagre wages that barely cover their basic needs. The trend of extracting maximum work for minimum pay is not just a corporate strategy; it is a systemic issue that has been exacerbated by weakened labour laws and a lack of social security for workers. The government's claims of job creation and economic growth ring hollow when juxtaposed with the lived experiences of ordinary citizens. Many workers, despite having completed vocational training, find themselves relegated to low-skill tasks with no opportunity for advancement. This is not merely a failure of the corporate sector; it is a failure of our economic system to provide meaningful employment and fair compensation. As we witness the widening gap between the wealthy elite and the struggling workforce, it is crucial to question the societal values that allow such disparities to persist. The media, too, has a role to play in this narrative. Instead of amplifying the voices of the exploited, we often find ourselves inundated with memes and jokes that trivialise serious issues. This culture of mockery serves to distract from the pressing questions of wage inequality and workers' rights, allowing those in power to continue their exploitative practices unchallenged. It is time for a collective awakening. The middle class must recognise that their plight is intertwined with that of the working class. The laughter and memes that circulate on social media do little to address the fundamental issues at hand. Instead, they serve as a distraction from the harsh realities faced by millions who toil day in and day out, often without the recognition or compensation they deserve. As we move forward, we must advocate for a more equitable work environment that values the contributions of all employees. This includes pushing for fair wages, improved working conditions, and a recognition of the importance of work-life balance. The narrative that glorifies overwork must be challenged, and we must demand a system that prioritises the well-being of workers over corporate profits. The call for longer working hours in the name of progress is not just a corporate strategy; it is a reflection of a deeper societal issue that must be addressed. We must listen to the voices of the workers, advocate for their rights, and strive for a future where hard work is rewarded with fair compensation and respect. Only then can we truly aspire to make India a nation that values its people as much as its profits.



comment

For #GoaTourism, the 'toolkit' ought to be showcasing of its greenery, the environment, the rivers, the





60 to 70% occupancy, there is focus on the struggling condition of the tourism industry in the evolving tourism market in the world.

Videos around Goa's tourism as 'Go-Goa-Gone' in social media went viral. Various TV channels highlighted the falling foreign tourist arrivals and deserted beaches last December. The Goa tourism minister threw up a conspiracy theory that non-Goan social media influencers have run a negative campaign against Goa. Entrepreneur Ramanujan Mukherji who twitted about Russians and Brits opting for Sri Lanka was accused of putting out false data on tourist arrivals. The

ly damaging Goa's image as a is now tasked with a list of safe and welcoming destination for tourists.

Building Goa brand the Pepsi way!

Print & TV journalist and the editorial director of Hindustan times Vir Sanghvi in his video blog claims that he came to Goa every year and sometimes even three times a year. He now claims Goa a disaster due to criminality mixed up with politics, corrupt eco system, taxi mafia, collapse of infrastructure, among the factors Amitabh Kant former CEO of Niti Aayog states that if Goa has to promote tourism, greenery must be preserved. Obviously, what must be in his mind the rampant destruction of the countryside and the green cover through change of zones and conversions as widely reported. Can we accuse Vir Sanghvi or Amitabh Kant as acting against the in-

terest of Goa? Instead of targeting the messengers, the Goa government ought to have dealt with the message. Ten months back Goa government brought its own 'toolkit' to showcase Goa through a social media influencers policy with Entertainment Society of Goa as it's nodal agency. With the department of information and publicity allocating funds for developing empanelment software and setting aside funds to project execution. That could have used as our own 'toolkit' of building brand Goa instead of going on the offensive. Despite spending lakhs of Rupees, the brand image of Goa has a safe & good destination did not get built.

'Go, Goa, Gone' claim can only be busted by the government providing data of average occupancy in the starred non-starred hotels. and Whether Goa rang in the New Year on a high note as claimed by the government, can be easily seen from the amount of GST collection in the tourism belt, which could be great indicator of the amounts of spent by the tourists. The number of foreign tourists, charter tourists who were given tourist-visas by the government of India would confirm the foreign tourist arrivals.

Instead of providing data, the Goa government and the tourism minister went on an offensive and pressed its 'toolkit' of offence as the best form of defence. The conspiracy theories, filing of police

nine influencers to reshape Goa's tourism image on social media reels. Videos may now show case 'crowds' at popular destinations. That is the government 'toolkit' to deal with adverse publicity. Can a government having social media influencers policy object to other influencers with a different view? Positive and negative aspects of content are judged by the consumers (people). Positive images can only be sustained by facts and data.

Propaganda cannot be dealt with counter propaganda. False narratives have to be negatived by numbers. Influencers, celebrity endorsements and meme marketing may work in building commercial brands. How Pepsi took on Coca-Cola and Coca-Cola took on Pepsi which had established market for over a century is a case in point. How Myntra FWD took the GenZ by storm is known fact. An effective way of building a strong brand is by maintaining an active presence on social media. Influencer marketing may work in destroying or building images of individuals for a limited period. State partnering with social media influencers is something new. But building of brand of a state can be best achieved by providing facts and figures, may be through social media influencers. People trust facts in the long run, perceptions work for elections! For #GoaTourism, the 'toolkit' ought to be showcasing of its greenery, the environment, the rivers, the countryside and the forests cover, not crowds on 31st December the Calangute-Candolim belt!

When a state brings out a social media influencer policy an important element would be operational and ethical paradigms for the influencers to navigate. The alignment of their morals, ethics and beliefs of the influencer must be in tune with state policy. The influencers are likely to be from the 'committed' lot. The difference between the ruling party and the government is likely to wither away as the government shifts from traditional advertising to brand building with social media influencers and meme marketing.

(The writer is a Sr. Advocate

people'sedit

90-HOUR WORKWEEK: MY BALANCING ACT CS KRISHNAMURTHY

When I heard luminaries like N R Narayana Murthy and L&T's S N Subrahmanyan propose 70 to 90-hour workweeks, my initial reaction was to laugh nervously and clutch my coffee mug a little tighter. Surely, they didn't mean actual hours, right? Maybe they were counting daydreaming at the desk or staring blankly at Excel sheets as part of their calculations. But no, these stalwarts were seriousforegoing weekends and sacrificing personal lives for professional excellence.

While their intent for national progress are admirable, one wonders: have they tried this schedule themselves? Or perhaps they've confused humans with high-performance machines that run on endless fuel.

Remember, overworking doesn't equal productivity. It equals burnout. I've seen it happen-people running on empty, turning into walking, coffee-guzzling zombies. They might look busy, but their brains are silently crying for help. Exhaustion clouds judgment, impairs creativity, and transforms even the brightest minds into foggy thinkers.

Now imagine a 90-hour week. That's 15 hours a day, six days a week. I can barely survive an extended movie marathon without needing a nap and a neck massage. Stretching one's work capacity to these limits assumes heroic stamina-and an army of helpers managing your personal life. Most of us don't have that luxury. **Financial disparity**

Then there's the glaring issue of financial imbalance. Subrahmanyan, who champions these extended hours, reportedly earns over 500 times the average L&T worker's salary. Let's just say that's a lot of zeroes. Now, while he might have the financial cushion to pay for domestic help, personal chefs, and possibly a livein yoga instructor, the rest of us are juggling skyrocketing costs and limited resources.

For employees slogging 49-hour weeks already, asking for more hours without proportionate compensation is like handing them a treadmill and saying, "Run faster. No, vou won't get water, but vou might get applause... if you're lucky." How motivating. Smart is efficient

Take the mantra "work smarter, not longer." It's not an excuse for slacking; it's about efficiency. An employee with a clear head and well-rested mind can often accomplish in six hours what a sleep-deprived colleague might struggle to finish in ten. Quality trumps quantity, every single time.

Here's a fun fact: happy employees are productive employees. It's not rocket science; it's basic human psychology. When people feel valued, rested, and connected to their personal lives, they bring their A-game to work. On the flip side, overworked, disgruntled employees are like leaky tapsdraining company resources without delivering results.

A colleague once said: "I'm so overworked, I dreamed of spreadsheets last night. They were chasing me." It was funny, but also tragic. No one wants to live in a world where Excel files haunt their dreams. Leaders must recognise that fostering a happy workforce isn't just a feel-good strategy; it's good business sense.

India's progress doesn't hinge on marathon workweeks, but on sustainable practices that respect human limits. Corporate leaders must redefine hard work to include creativity, innovation, and, ves, a life outside the office. Great ideas often come when you're relaxed—taking a walk, spending time with family, or even while showering (Einstein would agree). Mv takeaway: Balance, not burnout

I admire Murthy and Subrahmanyan's dedication, but let's not glorify overwork. Instead, let's champion a culture where hard work and personal fulfilment coexist. Let's redefine success to mean not just professional excellence but also happiness, health, and a good night's sleep.

Now, if you'll excuse me, I have some Netflix epi-

tourism department filed the complaints is clearly an atpolice complaint for alleged-

Baby steps in conserving

state of Goa. However it has nev-

er become an emotive issue and

does not evoke much response

even during the state assembly

elections. It is the environmen-

talists who are in the forefront to

prevent the diversion of Mhadei

river water to the neighbouring

state of Karnataka. It won't be

wrong to say that Goa is taking

baby steps towards conserving

'mother' Mhadei River water for

Goa. The Mhadei River is con-

sidered a lifeline and a nurtur-

er of the state's ecosystem and

steam in its work in diverting

water from the Mhadei basin to

It is learnt that in the House

Committee meeting that the mem-

bers cutting across party lines have

decided to visit the Khalsa and

Bhanduri projects in Karnataka in

order to inspect the work carried

out by the neighbouring state for

the Malarpabha basin.

Mhadei river water

tack on free speech. The ESG

and a foremost political thinker)

sodes to catch up on. It's called research ... for work-life balance. Really!

Armando Colaco has scripted history

Congratulations to Armando Colaco for being chosen for the prestigious Dronacharya Award. Goans are proud of you for being the first Goan to achieve this prestigious award and third Indian after Syed Naeemuddin in 1990 and

Bimal Praful Ghosh in 2022. Armando Colaco is a son of soil hailing from the village of Curtorim in South Goa. He started his career as a football player, a very successful player and after his retirement from playing football in 1985 he started coaching and became a coach and later in life he became a manager. His contribution to football is huge as a player, Coach and also a Manager. He had played and coached for most of the Goan Club Clubs, like Salcette sports club, Sesa Goa, Churchill Brothers, Sporting de Goa and of course Dempo Sports Club. He also became a coach for our state team in the Santosh Trophy and also Indian National football team culture. Karnataka is going full and thus Armando Colaco was a legend in the Indian football field. He achieved a lot and also contributed lot to Goan and Indian football. He deserves this Prestigious Dronacharva Award for his sacrifices in football. It is learnt that this Award will be awarded to Armando by the President Draupadi Murmu on 17th January at the Rashtrapati Bhavan. Goa is proud of you Armando for getting this Prestigious Dronacharya Award to Goa,you are a jewel in the Crown of Goan as well as Indi-

an football. Natividade Fernandes, Cavelossim

seeking permission to divert Mhadei waters for drinking purposes. It seems necessary for an expert It is shocking to note that the team to accompany the politicians House committee on the Mhadei from Goa during the visit to Kalsa water dispute met on Wednesand Banduri project sites in Karnaday, almost two years after the taka to get a first-hand experience last meeting. The Mhadei water of the ground situation. issue is very important for the

letterstotheeditor

For letters to the editor contact us at editor@herald-goa.com.

All letters must contain correct postal address and telephone number. Letters are liable to be edited for brevity.

Adelmo Fernandes, Vasco

Melodrama has taken sheen off reality shows

Television Reality shows boomed at the fag end of the 1990s and the early 2000s. India emulated the West almost along the same time to offer a wide range of reality programmes which really began with talent-hunting song shows. However, some "reality" shows have become the butt of jokes, and others have been accused of "fixing" the entire series, from day one. The problem with the reality

shows began the day they transgressed from its definition: unscripted, real-life situation with unknown participants. Scripted, pre--planned, stage--managed, rigging are the common words used by audiences to pan the shows. Unnecessary melodrama has taken the genuine stuff out of these shows. The past histories of several par-

diverting the water. Is it too little too late? Even though Karnataticipants are needlessly raked-up ka has a Congress government and to pump the show with emotional Goa has 'double engine sarkar', it is overload and endlessly drag the understood that the Chief Minister event. There are also reports on of Karnataka held a meeting with how some stories about contest-Prime Minister Narendra Modi ants are fabricated to increase the Television, or Target, Rating Point (TRP) of the shows.

Talent--hunting should concentrate only on one particular aspect of a participant: aptitude. Socio-economic hindrances cannot be highlighted to garner empathy towards the contenders and, thereby, votes.

Ganapathi Bhat, Akola

Quality, not quantity work needed

While Infosys Chairman Emeritus and Founder Narayanmurthy has advocated for seventy hours work a week ago, L&T's Chief Subrahmanyan has bettered it by advocating for ninety hours week and also questioning how long the employee would look at his/her spouse's face. Both the bosses have not realized the fact that employees do have a personal life as well and that it is the quality of work out put which should matter and not the quantity. Both being exceptionally well-run successful companies hope they adapt exemplary work

standards and ethics. While on work hours both the bosses may also recall the recent death of young women employee of E&Y Anna Sebastian Perayil who at the prime age of 26 died due to work related stress which her mother had also reasoned to the long work hours and the work-stress. Statements of the sort coming

from acclaimed industry bosses,

I am afraid may send wrong signals amongst enthusiastic youngsters who would want to prove themselves.

Gopalaswamy J, Chennai

Improve public transport to reduce accidents

The government is eager to announce and undertake 'development' activity in the State. Right from roads to bridges and flyovers, wherever you go, one will come across the so called infrastructure development in Goa. The worst is how the Smart City works are being perennially given deadline after deadline. All these works are adding to traffic congestion and sadly deaths to fatal accidents.

One way to improve the situation is to go back to good old days of excellent public transport. Goa was known for bus connectivity across the State, which included KTC buses as well as private buses. Without good public transport, the public suffers and are forced to travel in private vehicles, most of the time a single soul in a four-wheeler.

While the infrastructure works can continue to flourish, only reducing the number of vehicles can ensure less congestion and improved road safety

This applies to the rental vehicles too. If govt promotes better public transport and taxi facilities and takes the self driven rental vehicles off the road, it will add to employment as well as better and safe commute among the tourists.

Ibn Budan, Verna

Printed and published by Walter Ligorio D'Sousa for and on behalf of Herald Publications Pvt. Ltd. Printed at Herald Publications Pvt Ltd, Plot No: L-135, Phase II, Verna Industrial Estate, Verna, Salcete, Goa. Published at PO Box 160, Rua Sao Tome, Panjim, Goa - 403001.

Editor-in-chief: Raul Francisco A. Fernandes. Executive Editor: Satadru Ojha (Responsible under PRB Act) Regd Office: St Tome Road, Panjim, Goa. Tel: 0832- 6750840 (Editorial) and 0832- 6750839 (Advertising) Margao: 2737689. Mumbai Office: 16-A, Bell Building, 2nd Floor, 19 Sir PM Road, Fort, Mumbai - 400001 (Tel: 22840702/ 22844908). RNI No: 43667/83.

How to contact us

For press notes, general gueries desk@herald-goa.com For Reporters reporters@herald-goa.com. For Business news business@herald-goa.com For Letters to the Editor editor@herald-goa.com For Sports news sports@herald-goa.com For Advertisements advt@herald-goa.com

Disclaimer: Except for the editorial above, articles and letters in O Heraldo represent the views of the concerned authors, and do not necessarily reflect the views of the O Heraldo editor, publisher, and/or owners. Disclaimer: The advertisements published in O Heraldo are based on information furnished by the advertiser. O Heraldo does not authenticate the printed information in the advertisement. The advertiser will bear all the consequences of issues arising out of the advertisements if any, and not the O Heraldo.